

Nov 73

**MEMORANDUM FOR: Honorable Henry A. Kissinger
Secretary of State**

This is a time of trouble for the NATO Alliance and for our relations with Japan. All are affected by the energy problem. It is a challenge to our brains, initiative and energies.

Is this not the time to call for the best brains in the Free World (NATO, U.S., Japan) to apply themselves to finding new sources of energy that will give us true independence within the next ten years? Should we not, as a project, to give new life to the NATO and U.S. - Japanese Alliance, propose to our allies a massive joint search -- as great as the Man-on-the-Moon Program or the Marshall Plan -- to find a solution to the energy problem?

Churchill once said, "Make no small plans. They have no magic to stir the souls of men." Would not such a program (which would be in everyone's interest) give new life and purpose to the Alliances and give them an attractive and imaginative common goal?

/s/ Vernon A. Walters

**Vernon A. Walters
Lieutenant General, USA**